



June 17, 2013

The Honorable Marilyn Tavenner  
Administrator  
Centers for Medicare & Medicaid Services  
Department of Health and Human Services  
7500 Security Boulevard  
Baltimore, MD 21244

Dear Ms. Tavenner,

The 50 undersigned members representing the Nursing Community, a forum comprised of national professional nursing associations that builds consensus and advocates on a wide spectrum of healthcare and nursing issues, would like to congratulate you on your confirmation as the Administrator for the Centers for Medicare & Medicaid Services (CMS). Collectively, the Nursing Community represents nearly one million registered nurses, advanced practice registered nurses, nurse executives, nursing students, nursing faculty, and nurse researchers. We are thrilled to have a dynamic nurse leader in this highly influential role, and are confident your expertise will successfully direct CMS in its activities to improve the health of the nation.

As you know, communities and populations across the country are increasingly depending on healthcare services that aim to reduce chronic illness, promote public health, and place the patient at the center of healthcare decisions. As a former practicing nurse with extensive experience in administrative roles at both the state and federal levels, you hold the expertise necessary to address these priorities. We believe this will be fundamental to CMS's accomplishments during a time of great transition within the healthcare system. As CMS looks to implement models of care delivery that increase access to high-quality, cost-effective care, we are certain your leadership will effectively guide the agency in this mission.

Again, we would like to sincerely congratulate you on your appointment, and we look forward to supporting the work of CMS under your leadership. If our organizations can be of any assistance, please do not hesitate to contact the convener of the Nursing Community Dr. Suzanne Miyamoto at [smiyamoto@aacn.nche.edu](mailto:smiyamoto@aacn.nche.edu), or at 202-463-6930, ext. 247.

Sincerely,

Academy of Medical-Surgical Nurses  
American Academy of Ambulatory Care Nurses  
American Academy of Nursing  
American Assembly for Men in Nursing

American Association of Colleges of Nursing  
American Association of Nurse Anesthetists  
American Association of Nurse Assessment Coordination  
American Association of Nurse Practitioners  
American College of Nurse-Midwives  
American Nephrology Nurses' Association  
American Nurses Association  
American Organization of Nurse Executives  
American Pediatric Surgical Nurses Association  
American Psychiatric Nurses Association  
American Society for Pain Management Nursing  
American Society of PeriAnesthesia Nurses  
Association of Community Health Nursing Educators  
Association of Nurses in AIDS Care  
Association of periOperative Registered Nurses  
Association of Public Health Nurses  
Association of Rehabilitation Nurses  
Association of Women's Health, Obstetric and Neonatal Nurses  
Commissioned Officers Association of the U.S. Public Health Service  
Dermatology Nurses' Association  
Developmental Disabilities Nurses Association  
Emergency Nurses Association  
Gerontological Advanced Practice Nurses Association  
Hospice and Palliative Nurses Association  
Infusion Nurses Society  
International Association of Forensic Nurses  
International Nurses Society on Addictions  
International Society of Psychiatric Nursing  
National American Arab Nurses Association  
National Association of Clinical Nurse Specialists  
National Association of Nurse Practitioners in Women's Health  
National Association of Pediatric Nurse Practitioners  
National Association of School Nurses  
National Black Nurses Association  
National Nursing Centers Consortium  
National Organization for Associate Degree Nursing  
National Organization of Nurse Practitioner Faculties  
Nurses Organization of Veterans Affairs  
Oncology Nursing Society  
Pediatric Endocrinology Nursing Society  
Preventive Cardiovascular Nurses Association  
Public Health Nursing Section, American Public Health Association  
Society of Urologic Nurses and Associates  
The Quad Council of Public Health Nursing Organizations  
Visiting Nurses Associations of America  
Wound, Ostomy and Continence Nurses Society